Governance Guidelines of the International Partnership Against Corruption in Sport

1. **Objectives** of the International Partnership Against Corruption in Sport

The objectives of the International Partnership Against Corruption in Sport (hereafter referred to as “the Partnership”) are:

“To bring together international sports organisations, governments, international organisations, and other relevant stakeholders to strengthen and support efforts to reduce the risks of corruption and promote a culture of good governance in sport”.

2. **Partnership Approach**

The Partnership will draw from the mandates, technical expertise and experience of its Partners to prevent and fight corruption in sport and enhance a culture of good governance in sport.

All Partners will be jointly committed to its success, placing emphasis on the added value of their coordinated work and of collaborating to achieve common goals.

The Partnership will operate in an inclusive, coherent and transparent manner.

The Partnership will regularly review its work and areas of focus to ensure its contributions add-value to the fight against corruption in sport.

The Partnership will review the present guidelines two years from the time of their acceptance by the Steering Committee and thereafter, whenever deemed necessary.

3. **Partnership Structure**

The Partnership will be composed of Partners belonging to the following categories:

- States parties to the United Nations Convention against Corruption (hereafter referred to as “Parties”);
- Sports organisations, in particular those of the Olympic Movement as defined by the Olympic Charter and;
- Intergovernmental organisations with expertise in the fight against corruption for which addressing corruption in sport is part of their mandates.
The bodies of the Partnership are:

- A Steering Committee, with a Chair and Bureau;
- Task Forces;
- A Partnership Support Office.

4. Decision-Making

The Partnership will endeavour to take all decisions by consensus. Decisions and appointments of the Partnership will be made by the Steering Committee.

If all efforts to reach consensus have been exhausted and no agreement has been reached, decisions shall, as a last resort, be taken by a two-thirds majority of the Partners which form the Steering Committee who are present and voting.

5. Chair

The Steering Committee will elect its Chair, whose mandate will be for the period of two years, beginning on the first day of the given calendar year, once renewable for a total period of four years.

The Chair will have primary responsibility for:

- Working with Partners to identify priorities and opportunities for action by the Partnership;
- Convening meetings of the Partnership, in particular those of its Steering Committee and its general conference;
- Facilitating regular interaction between the Partners and promoting consensus among Partners in all aspects of its functioning and work.

The Steering Committee will also elect a Vice-Chair, who will be responsible for performing the duties of the Chair, in case of the latter’s absence or incapacity.

6. Partners

Partners are committed to and responsible for the Partnership attaining its objectives and adhering to its working principles, in spirit and in practice.
Partners participate and contribute to the design and implementation of the Partnership’s objectives and provide input and advice to the Steering Committee and to the Task Forces should they so wish.

Partners may provide inputs to the Chair for the preparation of reports and briefings on the work of the Partnership.

Partners may provide, as appropriate, financial, technical or human resources by way of supporting the Partnership’s Task Forces, Steering Committee, General conferences and related activities.

7. **Steering Committee**

The Steering Committee shall be composed of representatives from all Partners and will provide overall guidance to the work of the Partnership and will endeavour to meet at least once a year.

The Steering Committee will:

- decide the annual workplan for the Partnership;
- review the work of the Task Forces for their effectiveness and ongoing relevance and, as necessary, adopt new or update existing Terms of References of the various Task forces at least every two years
- determine the establishment, aims and composition of new Task Forces;
- support dissemination, awareness raising and implementation of the Partnership’s work

In principle, Steering Committee meetings should take place in person.

8. **Bureau of the Steering Committee**

The Bureau of the Steering Committee will be in charge of coordinating the work of the Partnership to ensure effective collaboration among partners and between the Partnership and relevant stakeholders, as outlined under point five of the present document.

The Bureau of the Steering Committee shall be composed of the Chair of the Steering Committee, who is also the Chair of the Bureau, the five founding partners of the Partnership, namely the Council of Europe, the International Olympic Committee, the Organisation for Economic Cooperation and Development, the United Kingdom of Great Britain and Northern Ireland and the United Nations Office on Drugs and Crime.
In addition, three Parties and two organisations from sport will be elected by the Steering Committee, for a period of two years, once renewable for a total period of four years.

The composition of the Bureau will be reviewed after a period of two years.

9. Task Forces

Task Forces will focus on specific issues¹ and deliver results, as mandated by the Steering Committee in the Task Forces’ Terms of Reference. Deliverables may include technical advice, studies, tools, mechanisms and guidelines for adoption by the Steering Committee.

The Task Forces will, over time, adapt and develop their focus, composition and working methods in line with the terms of reference and other decisions of the Steering Committee.

The composition of Task Forces will be drawn from and coordinated by Partners, as appropriate and decided by the Steering Committee. Task Forces may also consider inviting experts on an ad-hoc basis to participate in the Task Forces’ discussions.

The Task Forces will be reviewed periodically by the Steering Committee.

10. Partnership Support Office

The International Olympic Committee and the United Nations Office on Drugs and Crime, shall provide the necessary secretariat services to the Steering Committee and to the Bureau, including:

- assisting Partners in providing information relevant to the work of the Partnership;
- ensure circulation of all supporting documentation relevant to the various meetings of the Steering Committee, the Bureau and general conference;
- providing the necessary support for the organisations of the meetings of the Steering Committee (providing the date, location of the meetings, agenda, minutes).

¹ The terms of references of the IPACS Task Forces are available on www.ipacs.sport
11. Participation of Observers

Any States Party, sports organisation and international organisation, and other relevant entity may attend meetings of the Task Forces, Steering Committee and the IPACS General Conference upon a non-renewable invitation by the Chair of the Steering Committee.

Without taking part in the making of decisions, Observers may receive IPACS related documents and submit their views in writing in relation to the given meeting attended.

12. General conference

The Chair of the Partnership, with support of the Steering Committee, the Bureau and the Support Office and in consultation with Partners, will ensure an ongoing process of review of the working arrangements of the Partnership to ensure that the Partnership pursues its objectives in an effective, focused and coherent manner.

The Chair will convene a general conference, if possible, every two years, consisting of the full membership of the Partnership, and other relevant stakeholders and entities, as appropriate. The purpose of the conference will be, among other things, to raise awareness of the Partnership’s work; explore ways to further enhance collaboration; identify emerging challenges; and to promote the adoption and/or implementation of the Partnership's various outputs.

The general conference will include dialogue with other relevant stakeholders that have an interest in the work of the Partnership.

13. Funding

Partners are not required or expected to fund the partnership.

Partners can make available, on a voluntary basis, and as appropriate, financial, technical or human resources, as well as in-kind contributions (such as hosting various IPACS meetings), for the benefit of the Partnership.

Resources are to be made available on a case-by-case basis for the benefit of specific activities, namely those required by the different Task Forces, and should be made available through their respective coordinators in accordance with their financial principles, regulations and rules.
14. Joining the Partnership

Partners from the categories identified in section 3 above wishing to join the Partnership may do so by expressing their interest to the Partnership Support Office (to-contact-us@ipacs.sport).

15. Meetings

Where feasible and practical, meetings of the Steering Committee, Bureau, Task Forces and the General Conference should be held in person but can take place remotely by way of modern teleconferencing technology when agreed to by relevant partners.