Future Host Commissions: Terms of Reference

3 October 2019
Olympic Games Department
Table of Contents

Foreword ........................................................................................................................................... 3
1. Olympic Charter ............................................................................................................................ 4
2. Composition and Role ................................................................................................................... 4
3. Mandate .......................................................................................................................................... 5
4. Governance & Management ......................................................................................................... 6
5. Approach ....................................................................................................................................... 7
6. Appendices ..................................................................................................................................... 8
   Appendix 1: Conflict of Interest / Ethical Principles
   Appendix 2: Terms and Conditions and Signature Page
   Appendix 3: Defined Terms
Foreword

The 134th IOC Session in Lausanne (June 2019) approved the new approach regarding Future Host Elections, including the creation of two Future Host Commissions (Summer and Winter) to explore, create and oversee interest in future Olympic Games (Olympic Charter Rule 33 Bye-law 2.1)

These Commissions will advise and provide recommendations to the IOC Executive Board (EB) in regard to future hosts for Olympic Games and Youth Olympic Games (Summer and Winter).
1. Olympic Charter

Bye-law to Rule 33:

The President appoints two Future Host Commissions for future Olympic Games.

2. Composition and Role

Summer Commission: up to 10 representatives

Winter Commission: up to 8 representatives

To include:

- IOC members who are not members of the IOC Executive Board (EB)
- Representatives of the IFs, NOCs, IOC Athletes’ Commission and International Paralympic Committee

Previous Games expertise and experience key, supported by third-party experts

Future Host Commissions to:

- Permanently explore, monitor and encourage interest in future Olympic Games (OG), Olympic Winter Games (OWG) and Youth Olympic Games (YOGs)
- Report regularly to the EB
- Advise the EB and make recommendations regarding possible hosts of OG, OWG and YOGs to enable the EB to be in a position to react to various developments and opportunities
3. Mandate

To inform their advice and recommendations to the EB, the Commissions shall:

- Interact with representatives of potential hosts to determine the nature and extent of their possible interest
- Work with potential hosts to help them understand the various elements and opportunities of the OG, OWG or YOGs
- Encourage potential hosts to elaborate their vision of the Games ensuring this will both create a magical Games experience and provide a legacy for their communities and their youth
- Assist potential hosts in the elaboration of the best possible, sustainable proposals that align with their long-term development plans and goals
- Respect any confidentiality that may be requested by potential hosts as they work toward the development of the public and private dimensions of their project, as well as the content of any discussion of particular proposals
- Monitor the extent of public support for any project and, where formal public consultation or approval is required, assist the proposed host as may be requested and take note of the eventual outcomes
- Further evaluate proposals of preferred host(s) based on their submission
- Visit the preferred host(s), if required
- Report key opportunities and challenges to the Executive Board
- Submit a report to the Executive Board for its further consideration and decision
4. Governance and Management

4.1 Governance

- Members of Future Host Commissions must respect the Olympic Charter and the IOC Code of Ethics
- Members of Future Host Commissions cannot be nationals of a country of an Interested Party (Olympic Charter, BLR 33.2.2) or have any other conflict of interest
- Conflicts of interest may evolve over the life of a Commission and require a review of membership
- See Appendices 1 and 2 for further details

4.2 Management

4.2.1 Role of Chair

- Supervise all elements pertinent to future Games Hosts
- Ensure alignment with key IOC and Games strategic initiatives (i.e. Olympic Agenda 2020 / New Norm, etc.)
- Report to IOC Executive Board
- Represent IOC in discussions with Interested Parties
- Act as the public face of the IOC/Commission in local and international media in all matters related to Future Host elections

4.2.2 Role of IOC Management

- Acts under the supervision of and supports the Commission
- Monitors Interested Parties on a day-to-day basis
- Provides guidance, expertise and support to Interested Parties (transfer of knowledge, experience, etc.)
- Liaises with other IOC departments / stakeholders / external entities providing services / advice
- Implements decisions taken by IOC leadership (EB/Session)
5. Approach

Future Host Commissions oversee interest in Future Games: Continuous Dialogue with Interested Parties – Non edition specific 🌞 + 🌝 + YOG

Constant monitoring and analysis + Feasibility assessments by Host Commissions highlighting Opportunities and Challenges

IOC Executive Board

Targeted Dialogue with Preferred Host (s) - Edition Specific

Submission by Preferred Host(s):
Documents & Guarantees

Future Host Commission
Evaluation, Visit (if required) and Report

EB puts forward Preferred Host(s)

Host Election by IOC Session

Updates to IOC Session after each EB
6. Appendices

Appendix 1 - Conflict of Interest / Ethical Principles

Members cannot be nationals of a country of an Interested Party (Olympic Charter, BLR 33.2.2) or have any other conflict of interest

- Appointment to a Future Host Commission (Commission) is conditional upon the formal acceptance of these Terms of Reference (see Appendix 2)
- Members of the Commission must not be involved or be perceived as being involved in any situation of conflict of interest
- In order to prevent any risk of conflict of interest, prior to their appointment, Commission members shall declare their business and personal interests to the IOC Chief Ethics and Compliance Officer
- As soon as the Commission begins a dialogue for future Games with a person or entity from the same country as a member of the Commission (triggered by receipt of a letter from the NOC indicating interest in future Games or the wish to join the Continuous Dialogue) membership will automatically be withdrawn.

Commission Members commit to:

- respect a strict neutrality
- refrain from making any declarations outside of official IOC communications, unless otherwise directed
- refrain from making any form of agreement with the International Olympic Sport Federations or National Olympic Committees involved
- respect IOC regulations if visiting any Interested Party(ies)
- respect the IOC’s Rules of Conduct for Continuous Dialogue with Interested Parties (enclosed)
Appendix 2 – Terms and Conditions

Frequency of meetings:

- Annual meeting during IOC Commissions’ week
- Update during Olympic Games / Youth Olympic Games
- Ad-hoc meetings / video-telephone conferences, as required

Logistics:

- Flights and accommodation, if required, organised and covered by IOC, in accordance with IOC Policy
- Renumeration: Per Diem as per IOC Policy
Signature page

The undersigned hereby:

- Acknowledges and respects all information and provisions set out in this document (Future Host Commissions - Terms of Reference);

- Respects the Olympic Charter and the IOC Code of Ethics (including its Implementing Provisions and the Rules of Conduct for Continuous Dialogue with Interested Parties – enclosed);

- Confirms he / she has no Conflict of Interest which may impede his / her Commission membership;

- Commits to declaring both personal and business interests to the IOC Ethics and Compliance Officer prior to becoming a Commission member;

- Guarantees that he / she will not provide any services to any Interested Parties at any time;

- Declares that all information relating to the work of the Future Host Commission will be treated as strictly confidential and will not be disclosed to anyone other than the Commission or the IOC Executive Board.

Name: ..........................

Signature: ..........................

Date: ..........................

Place: ..........................
## Appendix 3 – Defined Terms

<table>
<thead>
<tr>
<th><strong>Continuous Dialogue</strong></th>
<th>Non-committal discussions between the IOC and Interested Parties with regard to hosting future Olympic Summer/Winter Games or Summer/Winter Youth Olympic Games.</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Interested Party</strong></td>
<td>City/Region/Country/National Olympic Committee (NOC) / associated individual interested in hosting a future edition of the Olympic Summer/Winter Games or the Summer/Winter Youth Olympic Games.</td>
</tr>
<tr>
<td><strong>Targeted Dialogue</strong></td>
<td>Targeted discussions with one or more Interested Parties, as instructed by the Executive Board. This follows a recommendation by the Future Host Commission as a result of Continuous Dialogue.</td>
</tr>
<tr>
<td><strong>Preferred Host(s)</strong></td>
<td>Interested Party(ies) during Targeted Dialogue</td>
</tr>
<tr>
<td><strong>IOC</strong></td>
<td>International Olympic Committee</td>
</tr>
<tr>
<td><strong>IPC</strong></td>
<td>International Paralympic Committee</td>
</tr>
<tr>
<td><strong>IF</strong></td>
<td>International Olympic Sports Federation</td>
</tr>
<tr>
<td><strong>NOC</strong></td>
<td>National Olympic Committee</td>
</tr>
<tr>
<td><strong>BLR</strong></td>
<td>Bye Law to Olympic Charter Rule</td>
</tr>
</tbody>
</table>
Future Host Elections

Rules of Conduct
for Continuous Dialogue with Interested Parties

Terminology:

**Interested Party(ies):** City/Region/Country/National Olympic Committee (NOC) / associated individual interested in hosting a future edition of the Olympic Summer/Winter Games or the Summer/Winter Youth Olympic Games.

**Continuous Dialogue:** Non-committal discussions between the IOC and Interested Parties with regard to hosting future Olympic Summer/Winter Games or Summer/Winter Youth Olympic Games.

**Principles**


2. These Rules apply during the entire duration of Continuous Dialogue with the IOC and are to be respected by all Interested Parties, as well as all representatives of the Olympic Movement.

3. The NOC of the Interested Party(ies) is responsible for ensuring that any persons/entities participating in or associated with the Continuous Dialogue are aware of and fully respect these Rules.

**Promotion**

4. Interested Parties may promote their vision/project at national level at any time.

5. Any such promotional activities (advertising, public relations, use of social networks, etc.) are to take place with dignity and moderation and must be overseen by the NOC.

6. Promotional activity at international level is prohibited. (Further information to be provided to Continuous Dialogue participants.)

**Future Host Commissions**

7. All Interested Parties involved in Continuous Dialogue must respect the conditions defined by the IOC for interaction with and potential visits by Future Host Commissions. All costs incurred will be covered by the IOC.

**IOC Members/Representatives of the Olympic Movement**

8. Interested Parties must refrain from visiting IOC Members, inviting IOC Members for any type of visit or from any form of direct communication.

9. Any form of gift, official honour, invitation, advantage or promise from Interested Parties (including Ambassadors, Embassies, Permanent Representation in the country(ies) of the Interested Party) is strictly prohibited.

10. The neutrality of the IOC Members is to be respected. The IOC Members (with the exception of those in the country of an Interested Party) must refrain from making any public declarations or expressing an opinion on any person(s)/entity(ies) involved. Similarly, the name or image of an IOC Member, IOC Honorary Member or IOC Honour Member shall not be used for promotional activities, with the exception of Members in the country of an Interested Party.
Consultants
11. Consultants working with Interested Parties must be registered on the IOC Register of Consultants, under their respective NOC. The NOC takes responsibility for overseeing this process.

12. Registration is required to ensure that the consultants undertake, as an individual or on behalf of a company, to respect the IOC’s ethical principles, the Olympic Charter and the IOC Code of Ethics and its Implementing Provisions, in particular the Rules Concerning Conflict of Interest.

13. Registration must be finalised prior to any services and/or any consultancy work being commissioned by the Interested Parties. The procedure for registration as well as the Rules for the Register of Consultants can be found here. Non-compliance may lead to sanctions, as specified in the Rules for the Register of Consultants.

International Federations and National Olympic Committees
14. No recognised International Federation (IF) or NOC may request or gain any advantage from any Interested Party(ies).

15. All recognised IFs and NOCs must remain neutral and not favour any one Interested Party (with the exception of an NOC with an Interested Party in its territory).

IOC TOP Partners and other IOC sponsors/suppliers
16. The IOC TOP Partners and IOC sponsors/suppliers must remain neutral and refrain from providing any form of support to Interested Parties. Consequently, Interested Parties shall not solicit or accept any form of support or promotion from IOC TOP Partners or IOC sponsors/suppliers.

Media
17. Interested Parties shall not organise or cover the costs of any working visit by international media representatives.

Respect between Interested Parties
18. Interested Parties must respect each other, as well as IOC Members, the IOC and representatives of the Olympic Movement.

19. Interested Parties must refrain from any act or comment that could tarnish the image of another party or be prejudicial to it. Any comparison is strictly forbidden.

20. To ensure respect between Interested Parties, there may be no organised debates.

21. No agreement, coalition or collusion between the Interested Parties or their NOCs, aimed at influencing the result of the host election, is permitted.

Interpretation
22. Any questions concerning these Rules and their interpretation are to be submitted to the IOC Chief Ethics and Compliance Officer.

23. Breaches will be dealt with by the IOC Chief Ethics and Compliance Officer and any serious or repeated breaches may be referred to the IOC Ethics Commission.

Dated: 3.10.2019